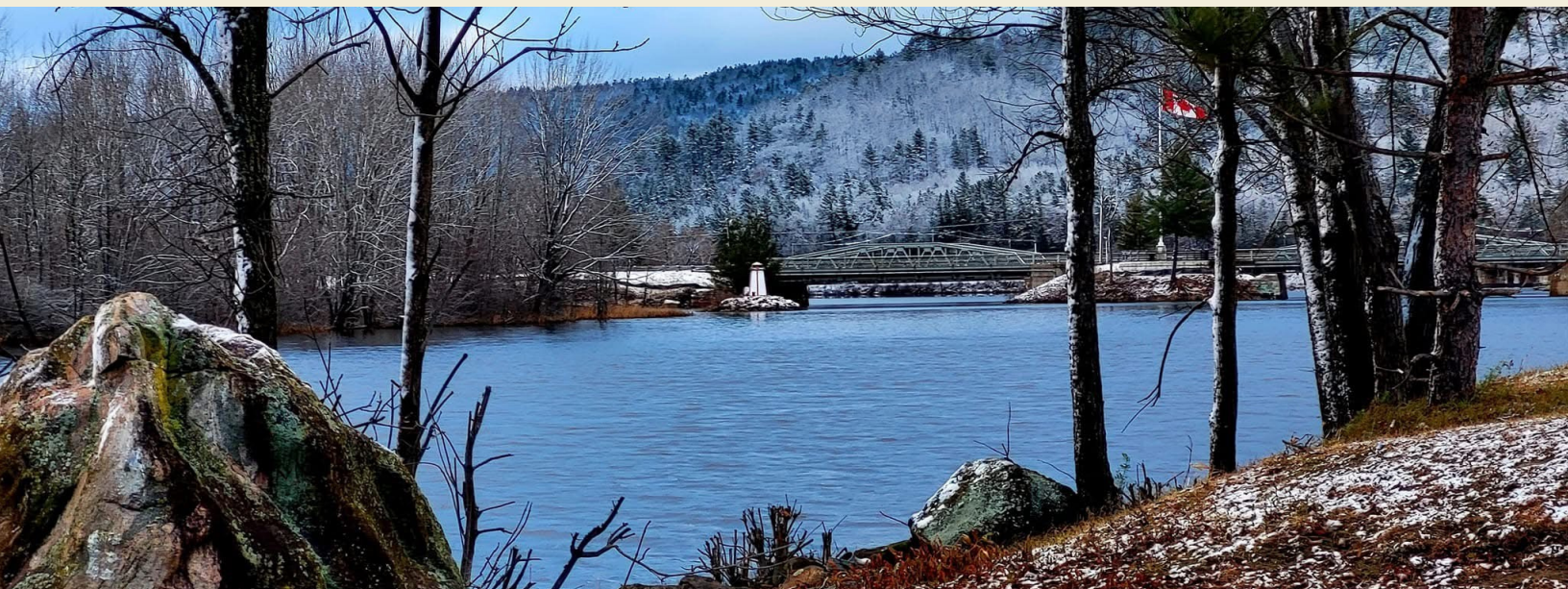




Corporation of the Town of Mattawa

Strategic Plan

2026-2030



OUR VISION

A growing and resilient community that is healthy, vibrant and strong.





OUR MISSION

Provide high quality services efficiently through partnerships, public engagement, and good governance.





OUR VALUES

A welcoming home that embraces our cultural heritage, creates conditions for our families to prosper and our elders to enjoy their senior years and our local businesses to thrive. We value accountability in our endeavours, transparency in our behaviours and respect for and amongst residents.



Recent Accomplishments

1.	Completion of an Organizational Review with implementation of 90% of its recommendations
2.	New Governance Policies and Procedures
3.	New Administrative Policies and Procedures
4.	New Operational Policies and Procedures
5.	New Town wide Organizational Chart
6.	Filling key vacancies/new positions including CAO/Treasurer, Fire Chief, Director of Community Services, Parks and Recreation Supervisor, Deputy-Treasurer and Executive Assistant
7.	Completion of financial audits for 2022, 2023 and 2024
8.	Improved budget process and completion in the first quarter
9.	Installation of fibre optic at Townhall
10.	Completion of the Mattawan Street Reconstruction
11.	Completion of the Main Street Detailed Engineering and Environmental Assessment
12.	Initiation of the Mauril Bélanger Bridge Detailed Structural Review and Environmental Assessment
13.	Completion of the Dorion Hill Reconstruction project
14.	Landfill Site improvements
15.	Purchase a grader and upgrades to the automotive fleet
16.	Completion of new bandshell



GUIDING PRINCIPLES

Governance and Community Relations

Economic Development and Growth

Municipal Services

Fiscal Responsibility



Governance and Community Relations

Goals	Objectives
<i>Ensure transparency in activities and decision-making processes</i>	• Ensure Town of Mattawa shared services with neighbouring municipalities are covered under shared services agreements and are fair to Mattawa and all. • Even though Mattawa has been granted Strong Mayor Powers, Council will endeavor to defend the democratic process and ensure that all of Council has a voice in all decisions. • Communicate with all residents on all matters of significance through a <i>State of the Town address</i>, at least twice per year. • Upgrade meeting platform to improve virtual participation at Council meetings.
<i>Enhance community relations with all stakeholders</i>	• Ensure Duty to Consult procedures with all indigenous communities of the area are conducted for all projects. • Initiate semi-annual community relations meeting with the surrounding municipalities (Group of 4) to provide and/or share updates on key activities/initiatives within the Town of Mattawa.



Economic Development and Growth

Goals	Objectives
<i>Promote and enable growth through the development of municipal property, major capital projects and expansion opportunities</i>	• Develop the Municipal Landbank #1 (Mountain View subdivision) including a new water reservoir to service all of Mattawa. • Complete the Main Street Rehabilitation project. • Complete the Pont Mauril Bélanger Bridge Rehabilitation project. • Complete the new Official Plan. • Explore amalgamation opportunities with neighbouring communities and MMAH to determine interest in, and the process for, “joining forces”.
<i>Promote and support economic development</i>	• Submit a joint funding application to FEDNOR under the Community Investment Initiative for Northern Ontario (CIINO) program for an Economic Development Officer. • Work effectively with prospective investors to foster residential and commercial developments



Municipal Services

Goals	Objectives
<i>Improve the provision and delivery of services</i>	• Complete engineering studies for the replacement/upgrades of old watermain including those of Ottawa Street, Donald Street, Rankin Street and Earl Street to name a few. • Complete and maintain the Asset Management Plan. • Working with the Library Board and our neighbouring municipalities, initiate and complete the re-opening of the library. • Ensure Minimum Maintenance Standards are met or exceeded. • Secure funding for the infrastructure improvement to the Mike Rodden Arena and maximize all multi-use opportunities. • Secure a new landfill Environmental Compliance Approval (ECA).
<i>Promote the Town's historical and cultural aspects</i>	• Erect a commemorative plaque for the Train Station and ensure proper maintenance of the "Big Joe" statue.



Fiscal Responsibility

Goals	Objectives
<i>Minimize taxation increases</i>	• Mattawa's tax rates are some of the highest in the area. Ensure that the municipality's budget keeps tax increases to an absolute minimum.
<i>Maximize funding</i>	• Seek all available funding at all times. • Secure long term funding from Infrastructure Ontario for major capital projects. • Divest of long term financial commitments such as the affordable seniors housing \$5.6 million loan.
<i>Maximize efficiencies</i>	• Where practical become self-sufficient in the delivery of services. Examples include snow removal, grass cutting, sweeping, landfill etc. • Ensure the completion of the annual financial audit and annual budget on a timely basis. The target is March 31 of each year. • Ensure all of Mattawa's services are operated cost-effectively.





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